

UX UNDER FIRE

DRUPALCON, MUNICH

AUGUST 23RD, 2012

JAKOB PERSSON, NODEONE/WUNDERKRAUT

Introducing me



Web Strategist and CKO

Co-Founder of NodeOne/Wunderkraut

Worked with Drupal since 2005

Studied cognitive science and computer science

jakob@nodeone.se

<http://www.twitter.com/realsolipsist>

<http://drupal.org/user/37564>

Stuff we've done

card games...



Hi, I'm
Dries!*

* No he's not really Dries,
but you knew that already.

www.drupalcardgame.com

Druplicons wielding nun-chuks...



Druplicon Road Trip – “Showdown in Paris” (YouTube)

Drupal rock stars...



“The Kitten Killers” Live at DrupalCon Copenhagen (photo by Dries)

Drupal air fresheners...



Drupal air fresheners revealed to the world

Druplicon cookie cutters



Strategy and Usability



Web strategy, usability studies and effect mapping

Design and UX



User experience, GUI and graphic design

Development



Modules, themes, distributions and install profiles

Hosting and scalability



Hosting, optimization and monitoring

Training



Courses, books, screencasts and learning library

Consulting



Technical consulting and solution architecture

THE MYTHS



AK-02

Myth #1

“**UX** is nothing but

EYE CANDY”

”

Why was UX invented?

Buy Your Travel Insurance

If you need medical treatment or repatriation our travel insurance can save you **€18,000*** or more (*Recent claim)


	TRAVEL INSURANCE View policy	TRAVEL INSURANCE PLUS View policy
Medical, Cancellation, Delay & Baggage	✓	✓
Airline Ticket Refund (Airline Financial Failure)	X	✓
"Get me Home Guarantee" in the event of airline failure	X	✓

Passenger 1 Please select a country of Residence

Passenger 2 Please select a country of Residence

If you are already a resident of the country of residence, please select "Don't Cover Me" in the drop down box.

Reserved

 Please Click I wish to reserve seats. Don't Cover Me

Text Conf with Reservation Number and Flight details

New country: *Don't cover me*



Primera, segundo, tercero, cuarto, quinto?

Våra värdemenyer

1	2	3
Värdemeny	Värdemeny	Värdemeny
15 cm	15 cm	15 cm
60	62	64
30 cm	30 cm	30 cm
85	87	89
	+	
Sub eller Sallad	+	
	dryck 0.4L	1 cookie eller 1 chipspåse

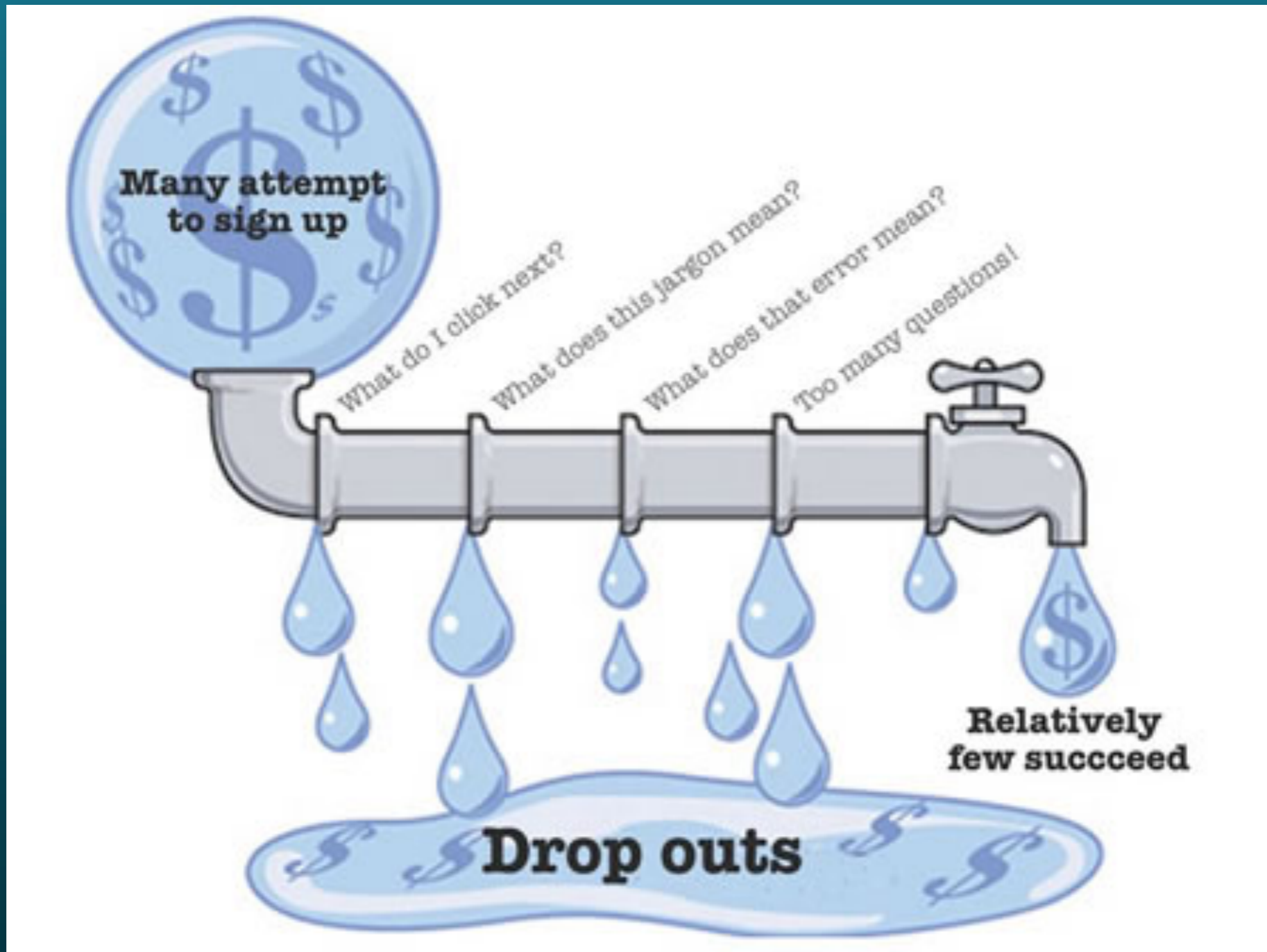
Our menus

1 – “just the sub?”

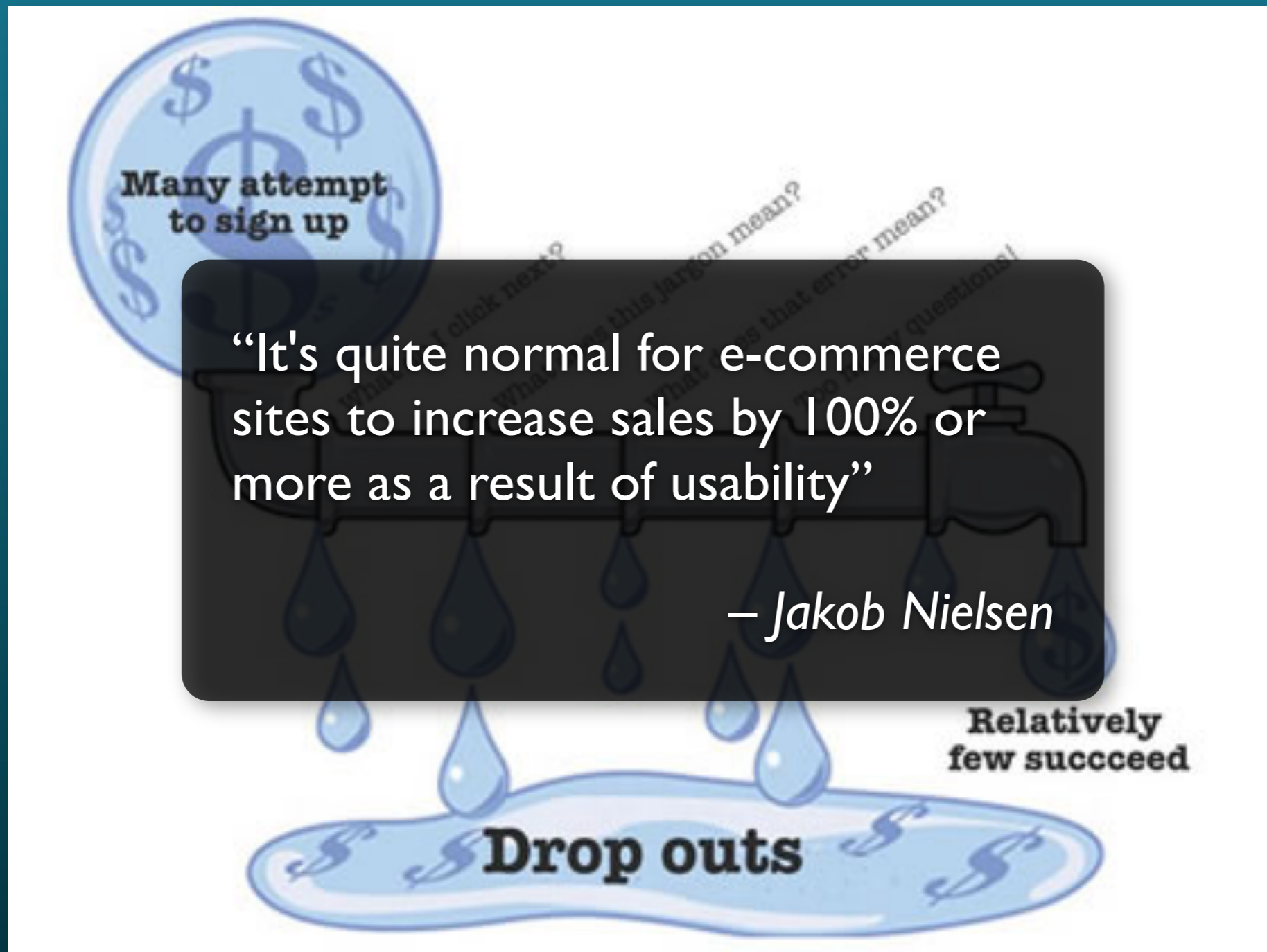
2 – “just a soda?”

3 – “chips and a cookie?”

“BUT I WANT ALL OF IT!”



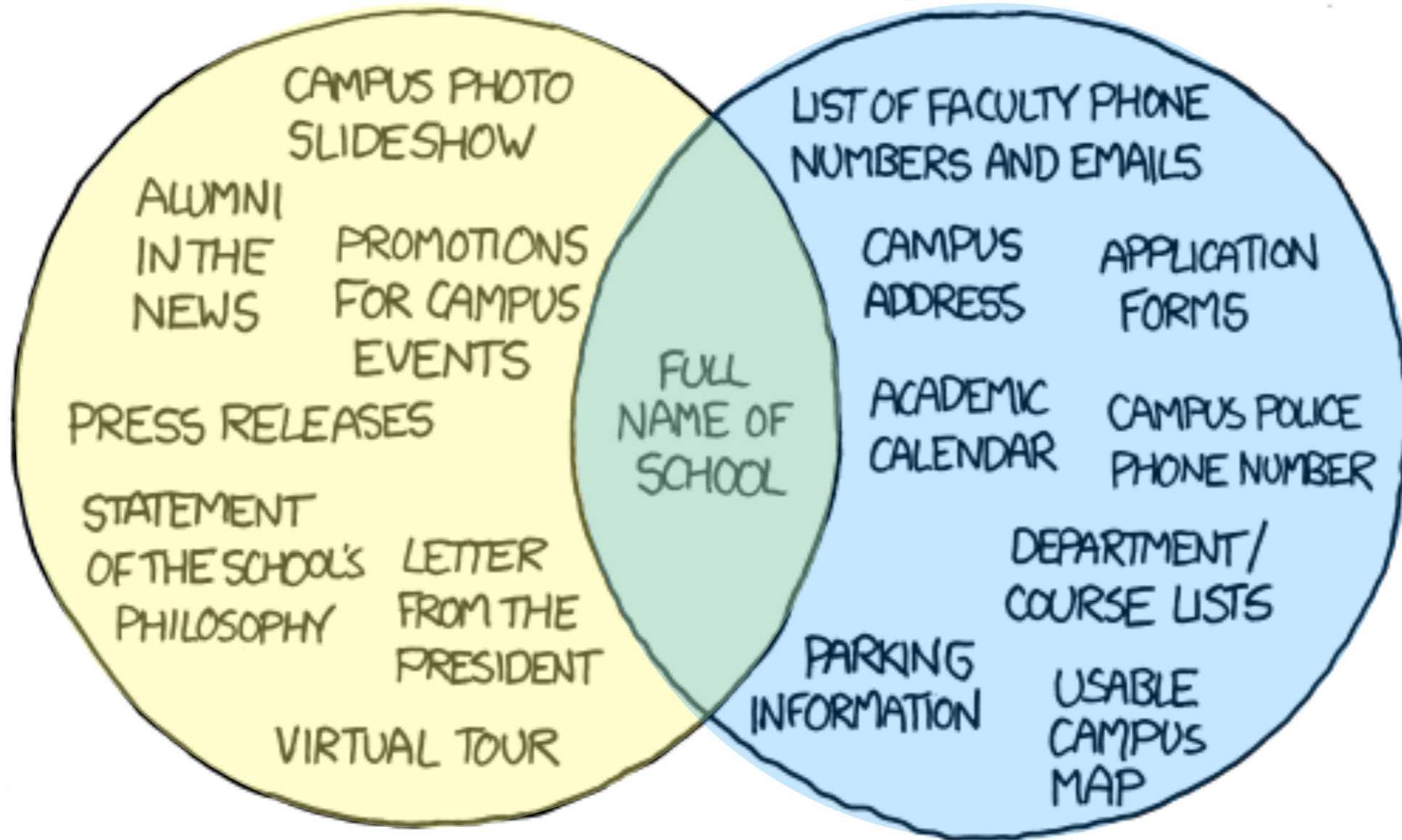
In e-commerce, poor usability is clearly and measurably **expensive**



In e-commerce, poor usability is clearly and measurably **expensive**

THINGS ON THE FRONT PAGE
OF A UNIVERSITY WEBSITE

THINGS PEOPLE GO TO
THE SITE LOOKING FOR



Can these issues **really** be
resolved using eye candy
alone?

UX **U**ser e**X**perience

Understand the needs and goals of users

Translate needs and features into requirements

Design interactive solutions to meet requirements

Evaluate solutions iteratively

UX

User
experience



Activities

Information
Design

USABILITY
ENGINEERING

Interaction
Design

INFORMATION
ARCHITECTURE

**Experience
Design**

Graphic
Design

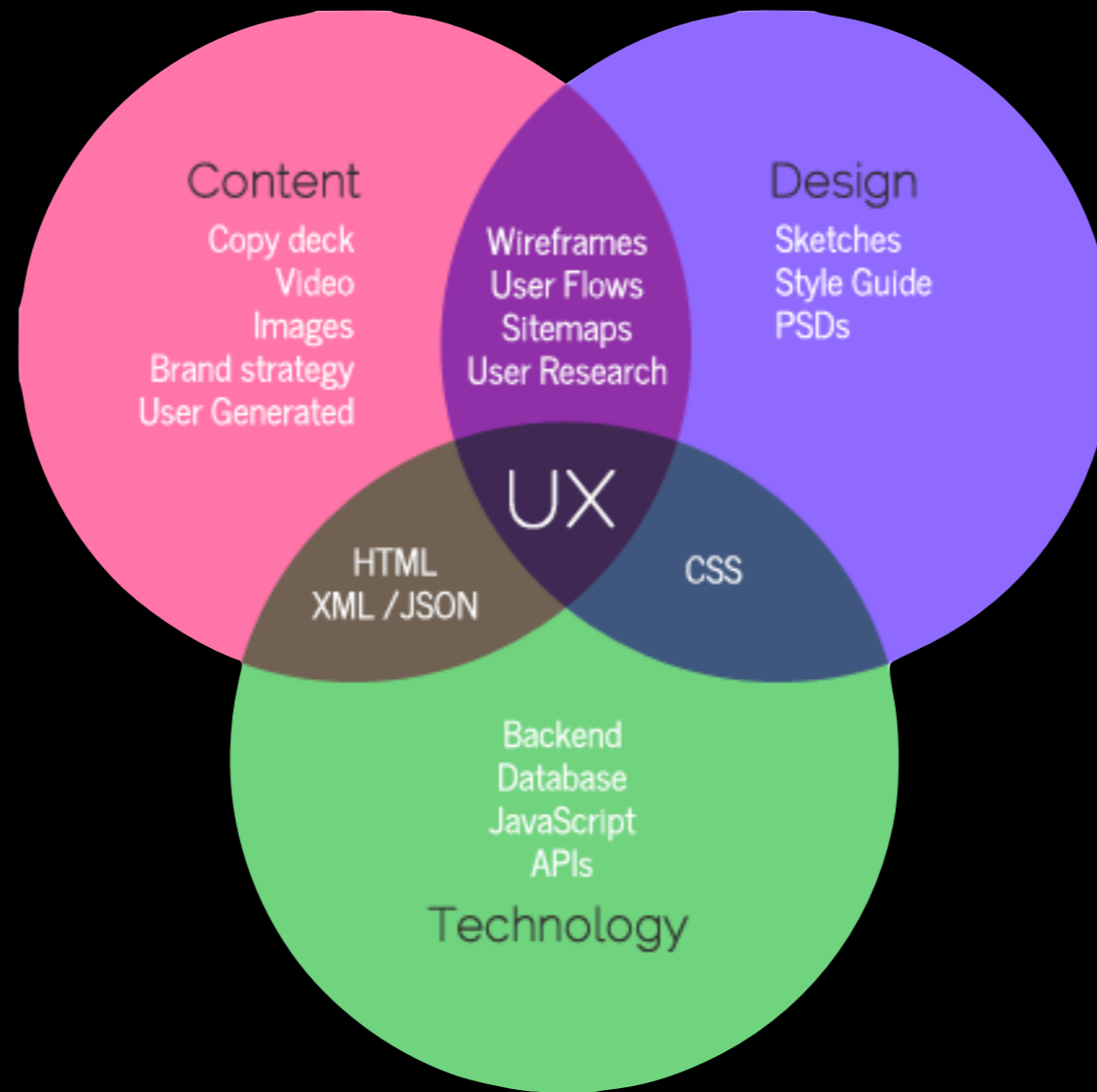
**Do these terms
overlap?**

Let's Google!

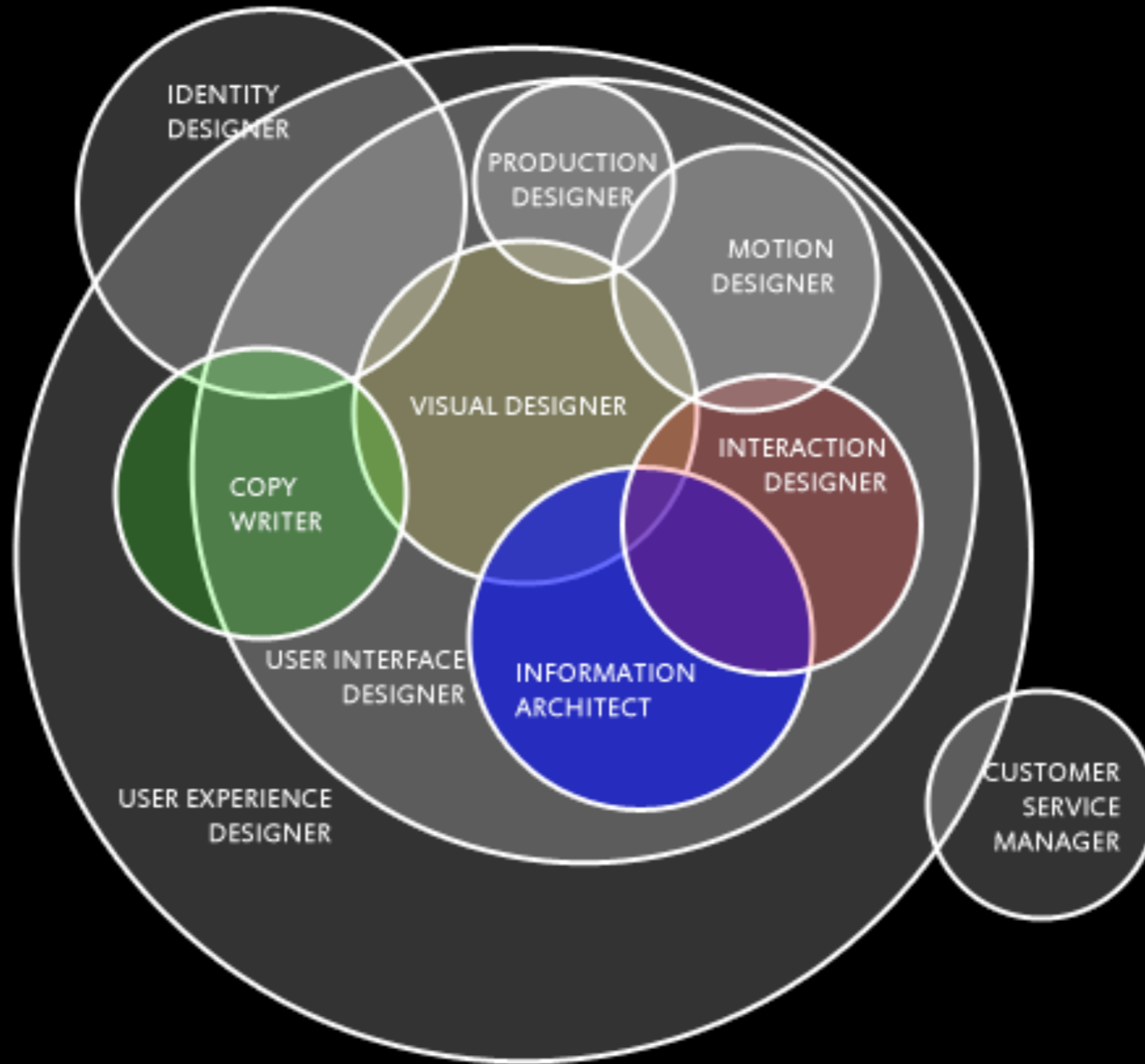
Google

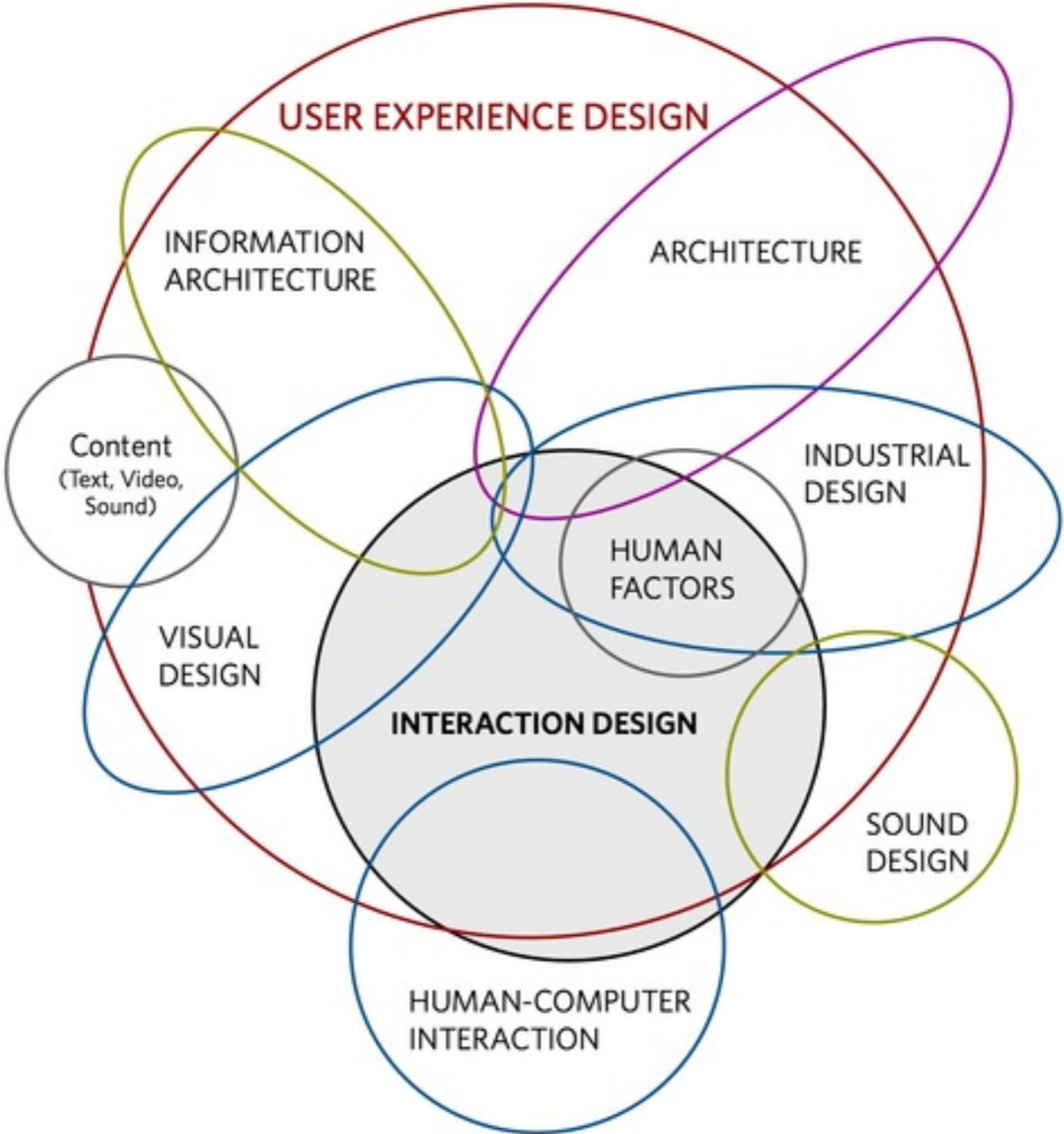
ux venn diagram











Clearly.
Let's define this.

Information
Design

USABILITY
ENGINEERING

Interaction
Design

INFORMATION
ARCHITECTURE

**Experience
Design**

Graphic
Design



Activities

User Experience

Usability



Qualities

But how do they relate?



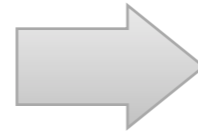
Usability Goals



**User
Experience
Goals**



***easy to
remember
how to use***



***motivating
satisfying***

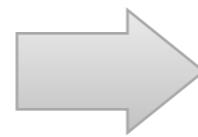
***effective to
use***



rewarding



non-easy to use



emotionally fulfilling

As UX practitioners we apply

**USABILITY
ENGINEERING**

**Information
Design**

**Interaction
Design**

**INFORMATION
ARCHITECTURE**



**Graphic
Design**

***Experience
Design***

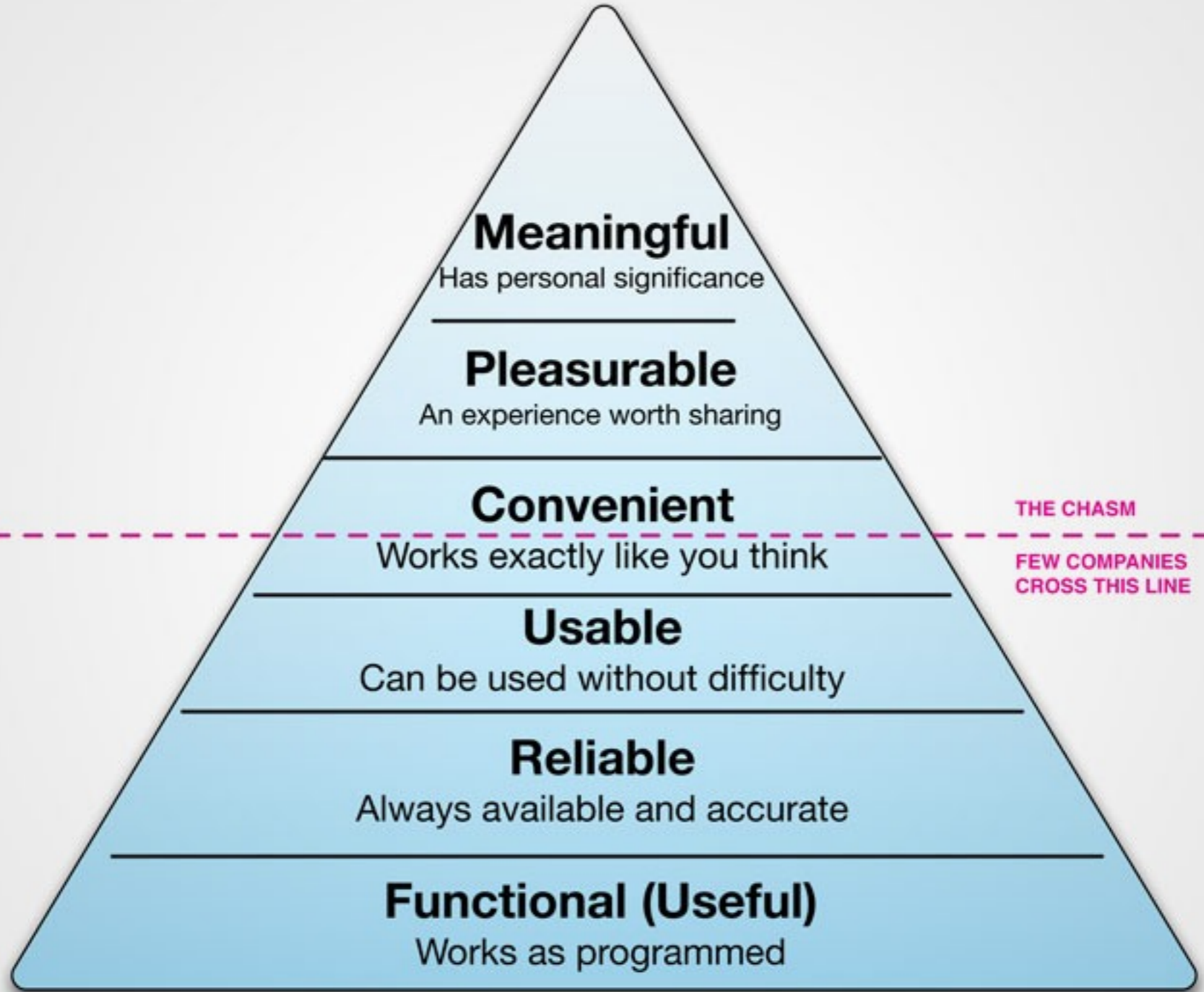
– in order to achieve –

**great
usability**



**great user
experience**

Focused on
Experiences (Subjective/Qualitative)



THE CHASM
FEW COMPANIES
CROSS THIS LINE

Focused on
Tasks (Objective/Quantifiable)



UX **U**ser e**X**perience

Understand the needs and goals of users

Translate needs and features into requirements

Design interactive solutions to meet requirements

Evaluate solutions iteratively

Implement solutions

Myth #2

**“A shovel is a shovel
regardless of whether it’s**

RED OR BLUE

”

UX concerns how
something **works**,

not how it **appears**.

Visitors Overview

Oct 12, 2011 - Nov 12, 2011

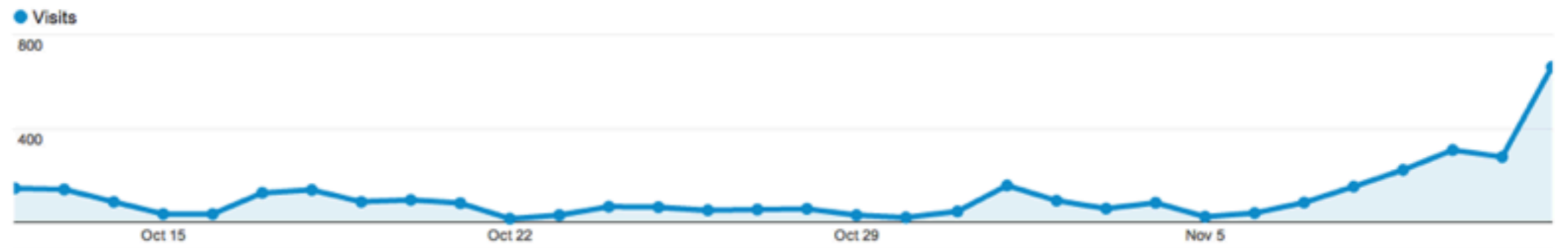
Advanced Segments | Email **BETA** | Export | Add to Dashboard

100.00% of total visits

Overview

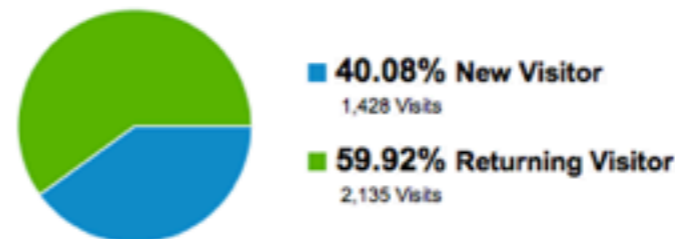
Visits vs. Select a metric

Hourly Day Week Month



1,627 people visited this site

- Visits: 3,563
- Unique Visitors: 1,627
- Pageviews: 13,773
- Pages/Visit: 3.87
- Avg. Visit Duration: 00:04:45
- Bounce Rate: 39.91%



Audience

Overview

Demographics

Behavior

Technology

Social

Mobile

Visitors Flow

Advertising

Traffic Sources

Content

Conversions

Help

The Visitors Overview Report

Comparing Metrics

Using the Interactive Table

Common Report Controls

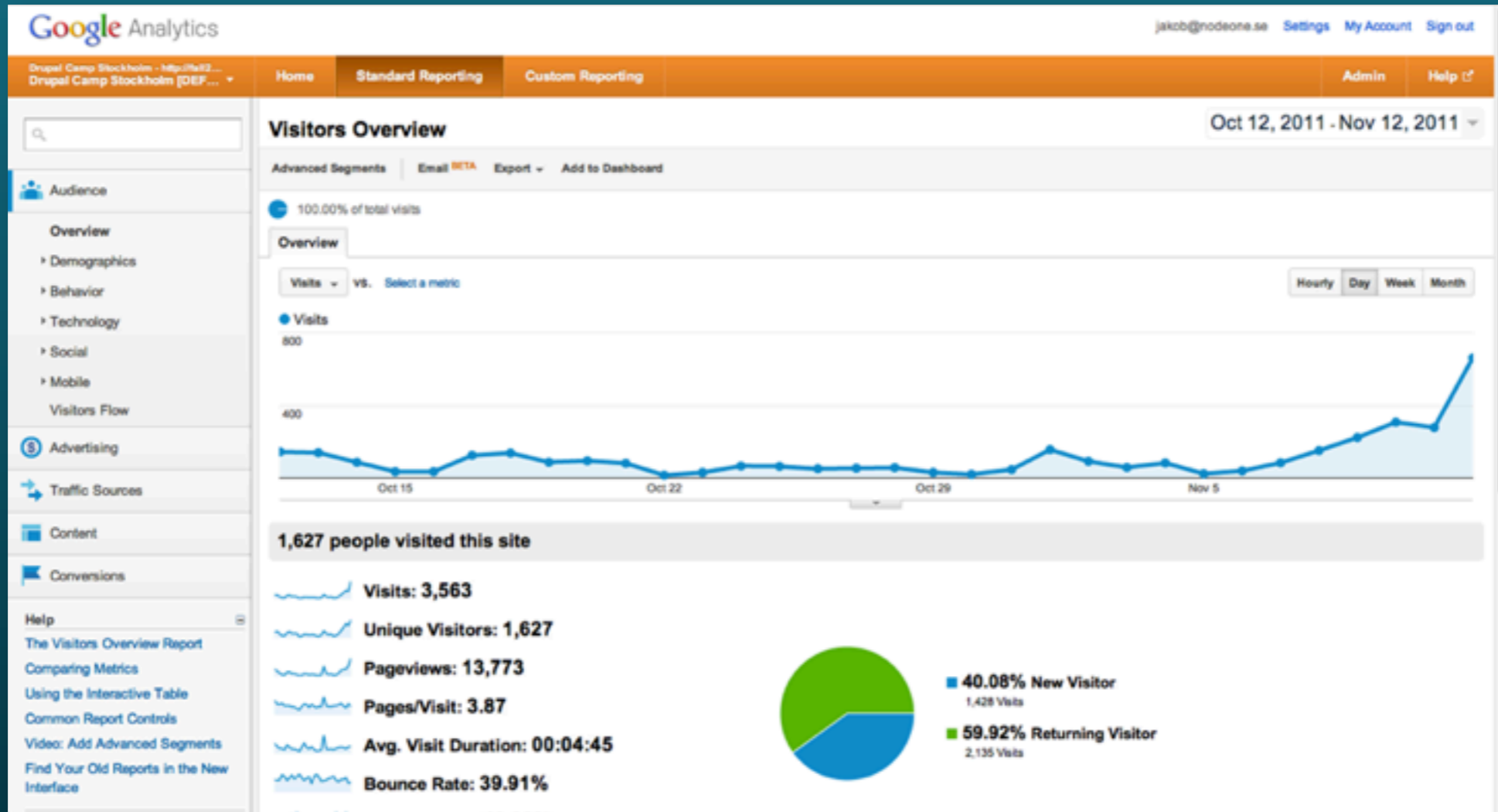
Video: Add Advanced Segments

Find Your Old Reports in the New Interface

Information Design

**Experience
Design**

INFORMATION
ARCHITECTURE



USABILITY
ENGINEERING

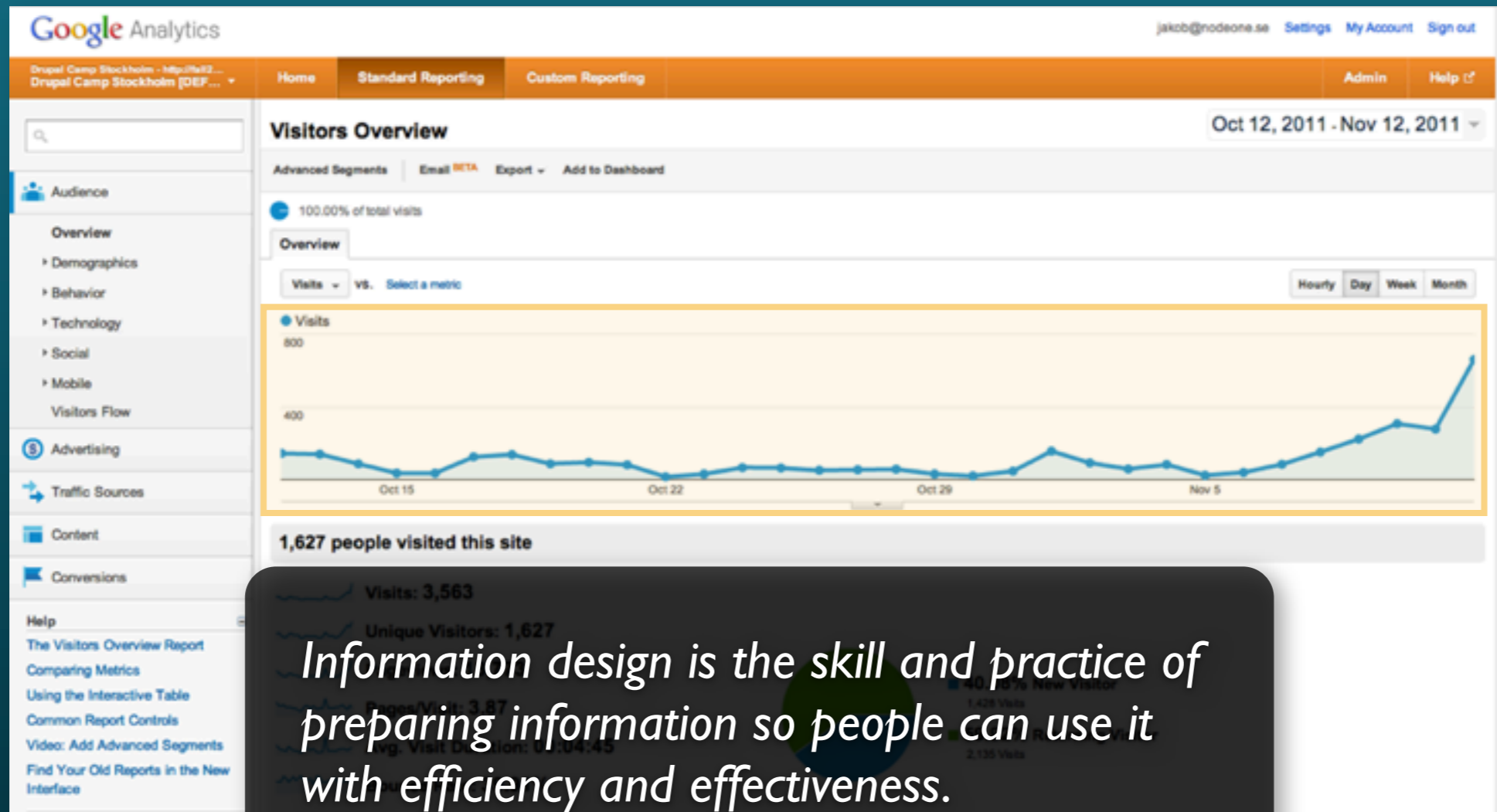
Interaction
Design

Graphic Design

Information Design

**Experience
Design**

INFORMATION
ARCHITECTURE



USABILITY
ENGINEERING

Interaction
Design

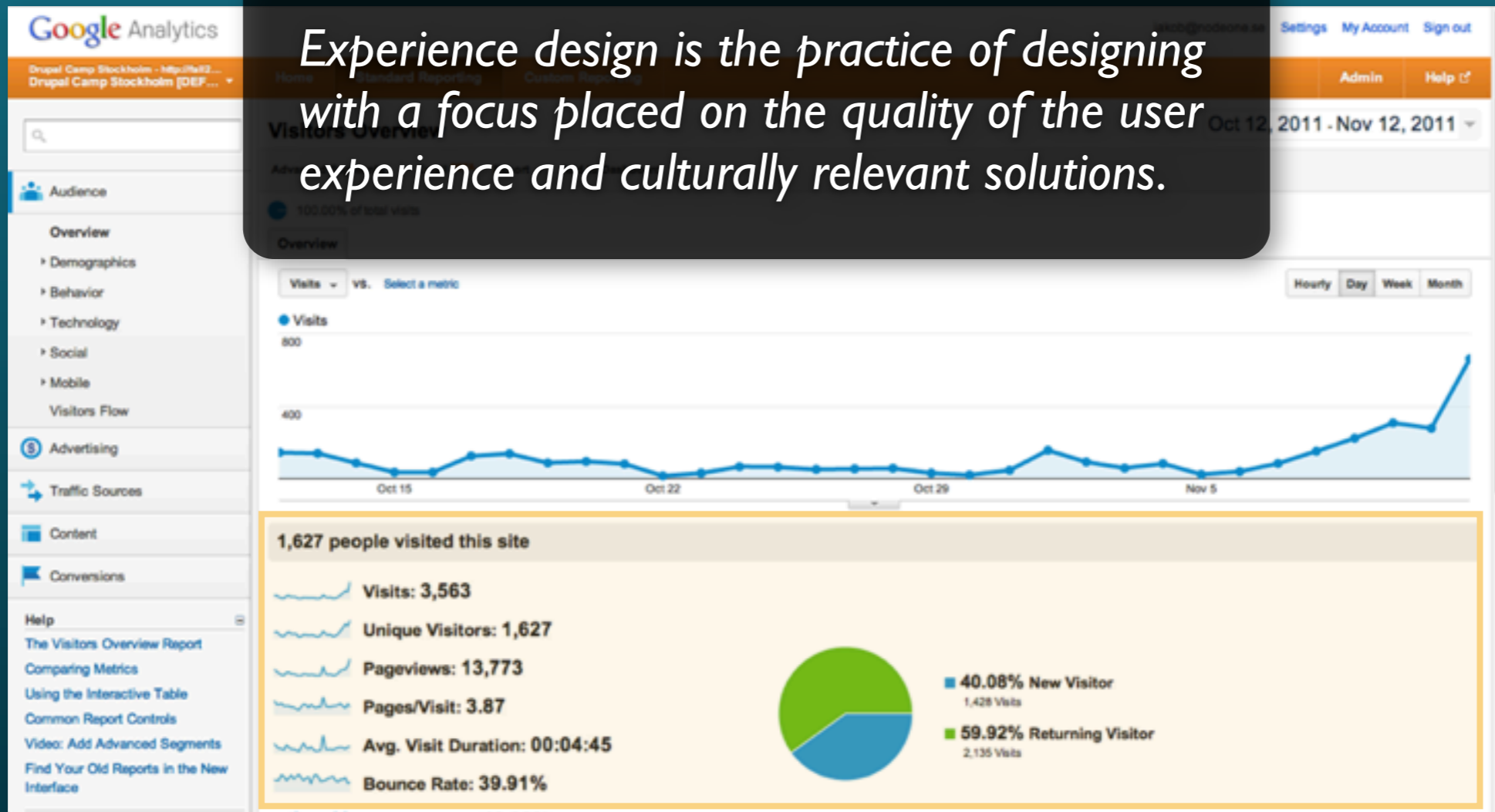
Graphic Design

Information Design

Experience Design

INFORMATION ARCHITECTURE

Experience design is the practice of designing with a focus placed on the quality of the user experience and culturally relevant solutions.



USABILITY ENGINEERING

Interaction Design

Graphic Design

Information Design

**Experience
Design**

INFORMATION
ARCHITECTURE



Information architecture (IA) is the art and science of organizing and labelling websites, intranets, online communities and software to support usability.

USABILITY
ENGINEERING

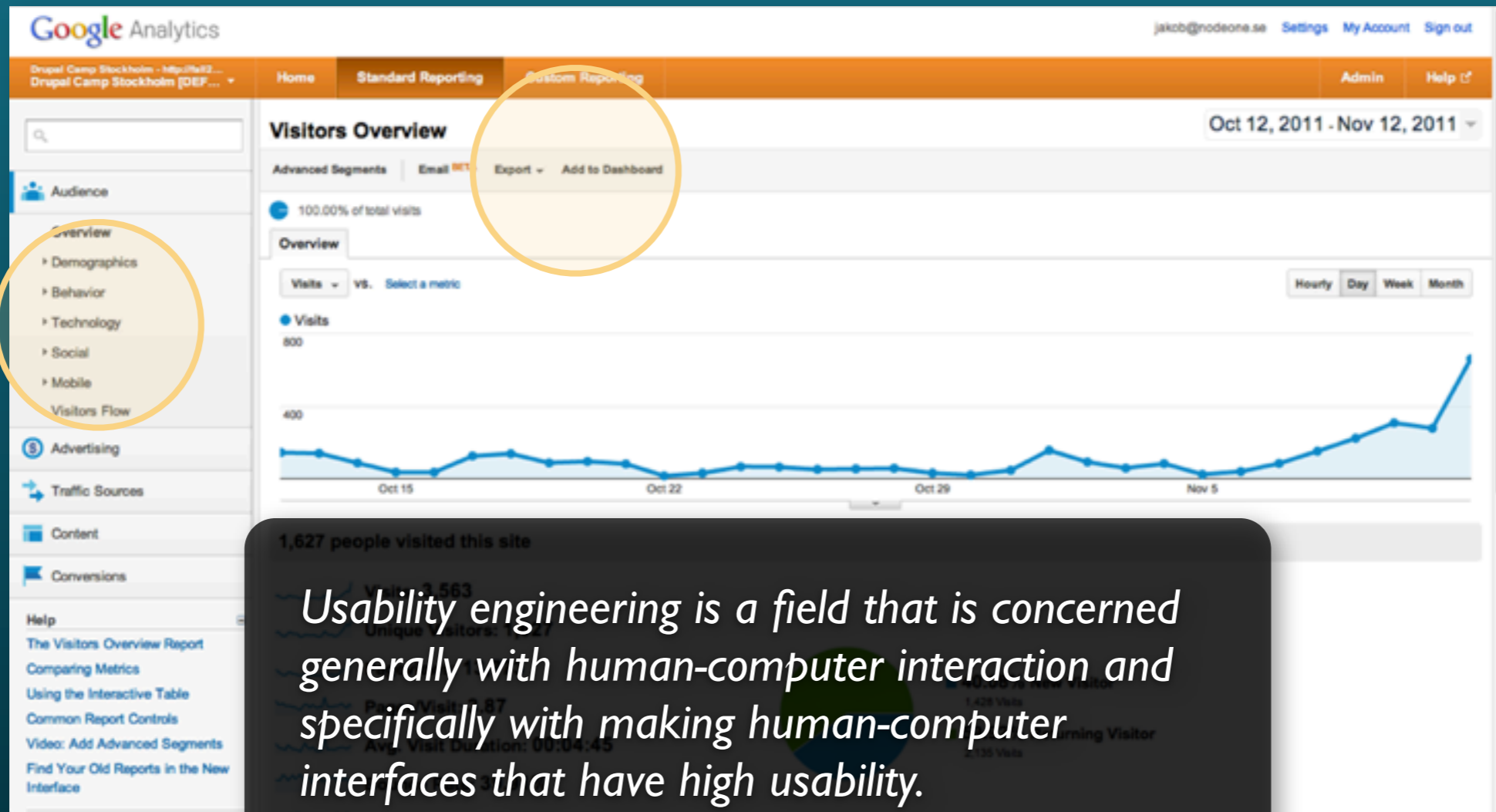
Interaction
Design

Graphic Design

Information Design

**Experience
Design**

INFORMATION
ARCHITECTURE



USABILITY
ENGINEERING

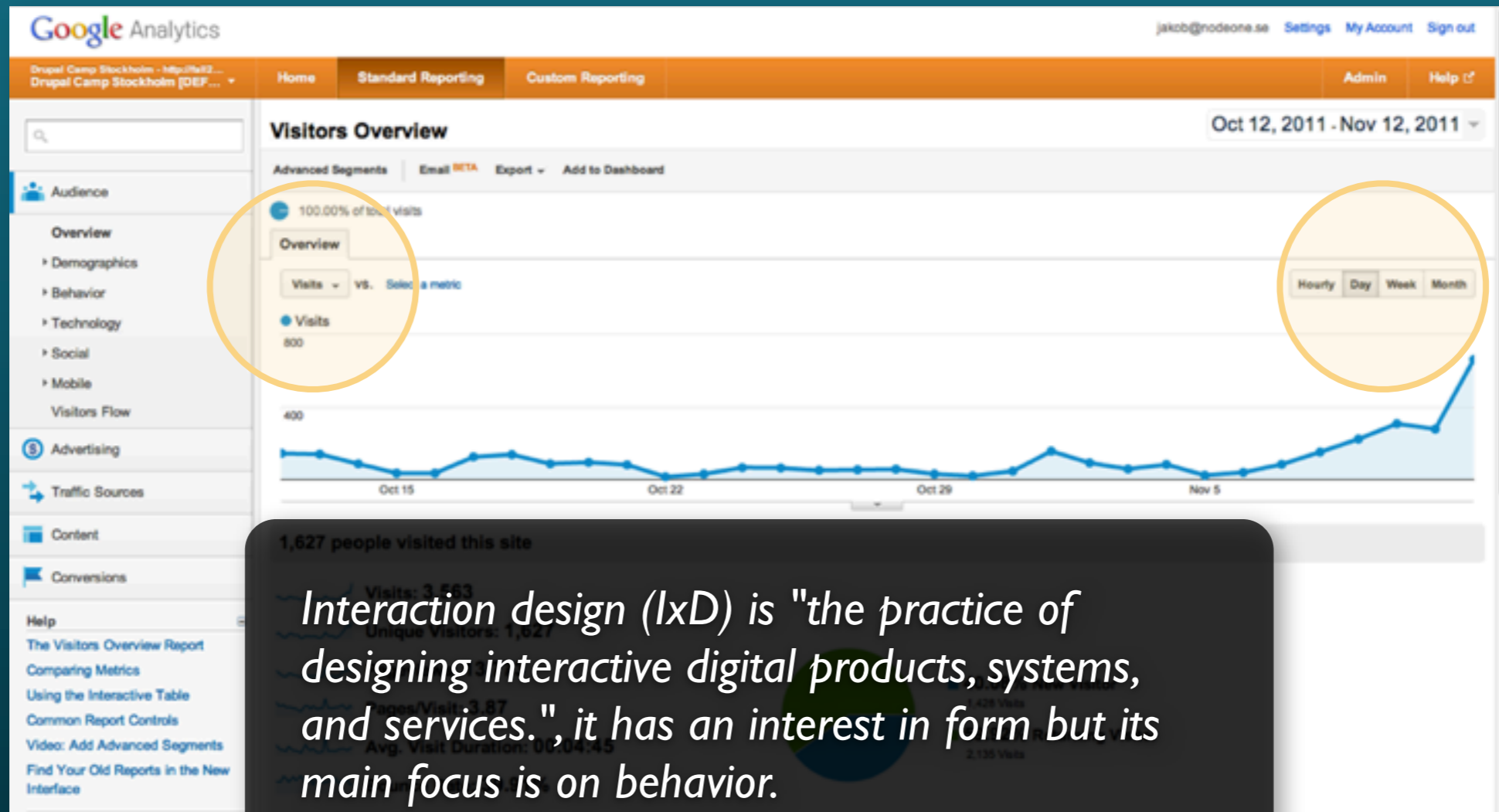
Interaction
Design

Graphic Design

Information Design

**Experience
Design**

INFORMATION
ARCHITECTURE



USABILITY
ENGINEERING

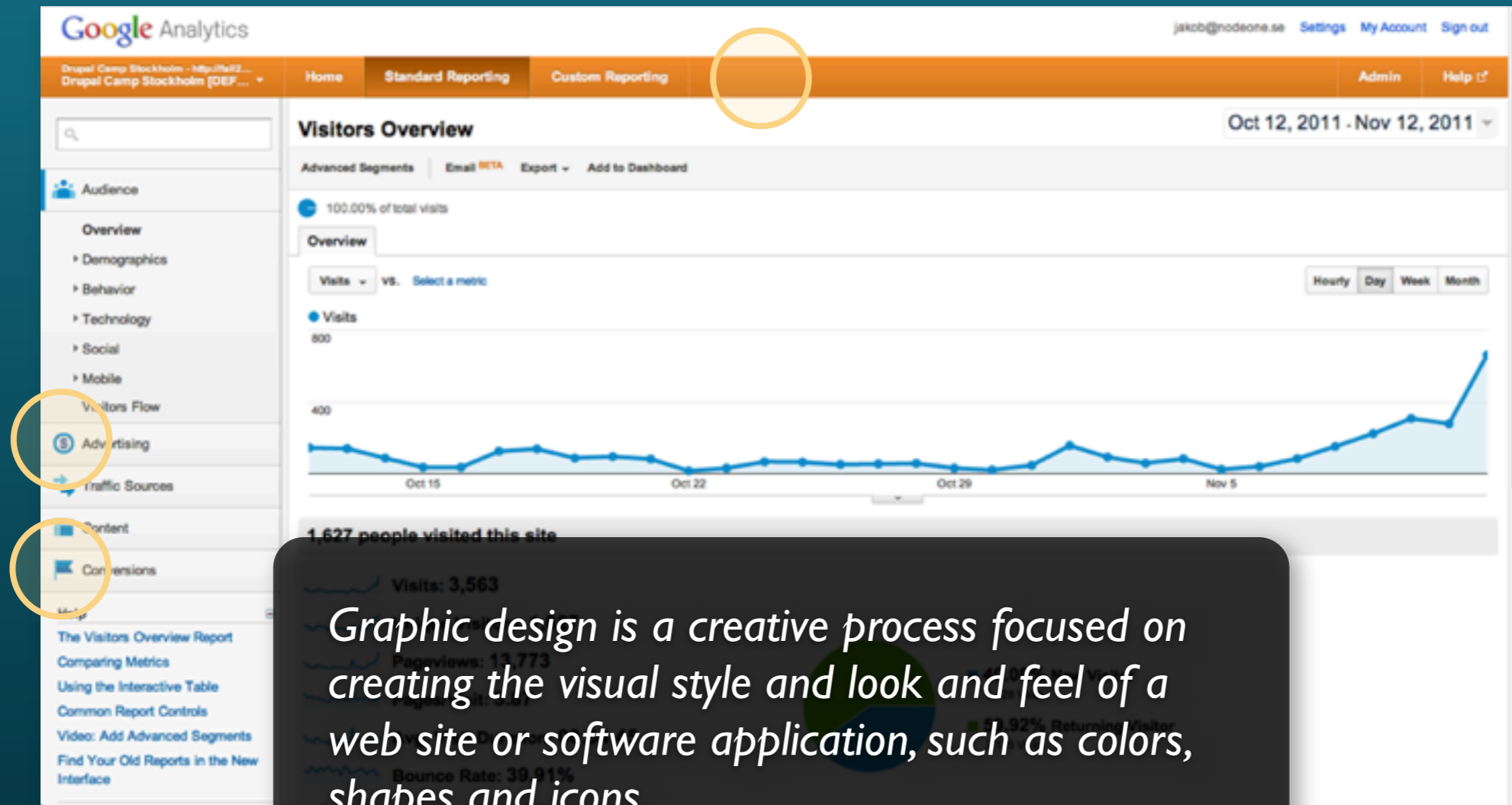
Interaction
Design

Graphic Design

Information Design

**Experience
Design**

INFORMATION
ARCHITECTURE



USABILITY
ENGINEERING

Interaction
Design

Graphic Design

Tremendous **business value**
can be achieved by
understanding how something
has to **work** in order to be
usable, and a **pleasure** to
use.

We have the tools to

understand

*the strategic goals
of the investment in
a website.*

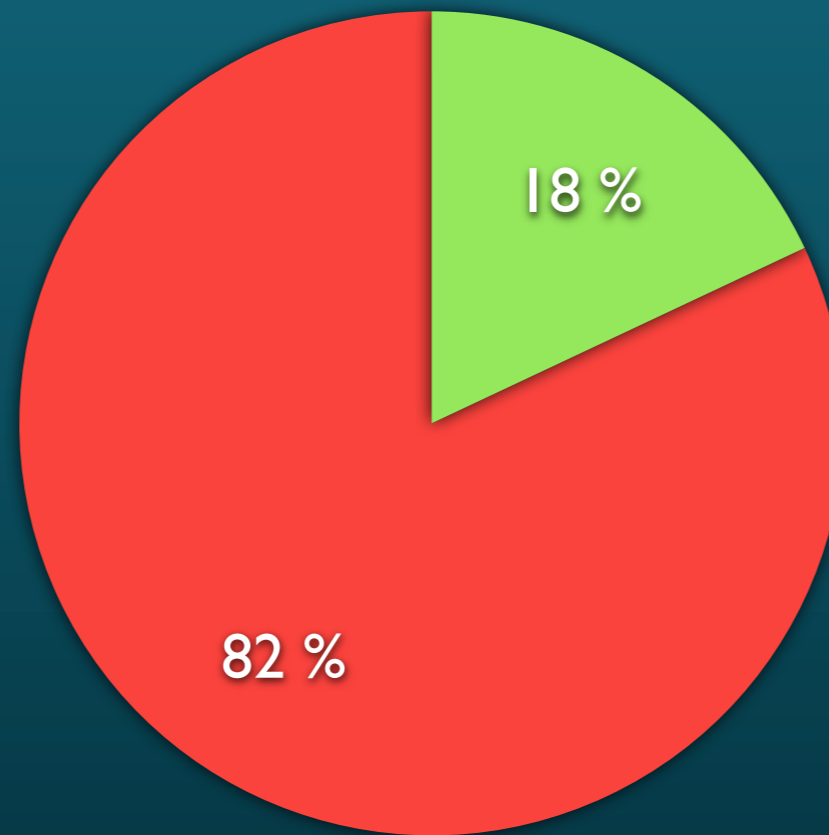
identify

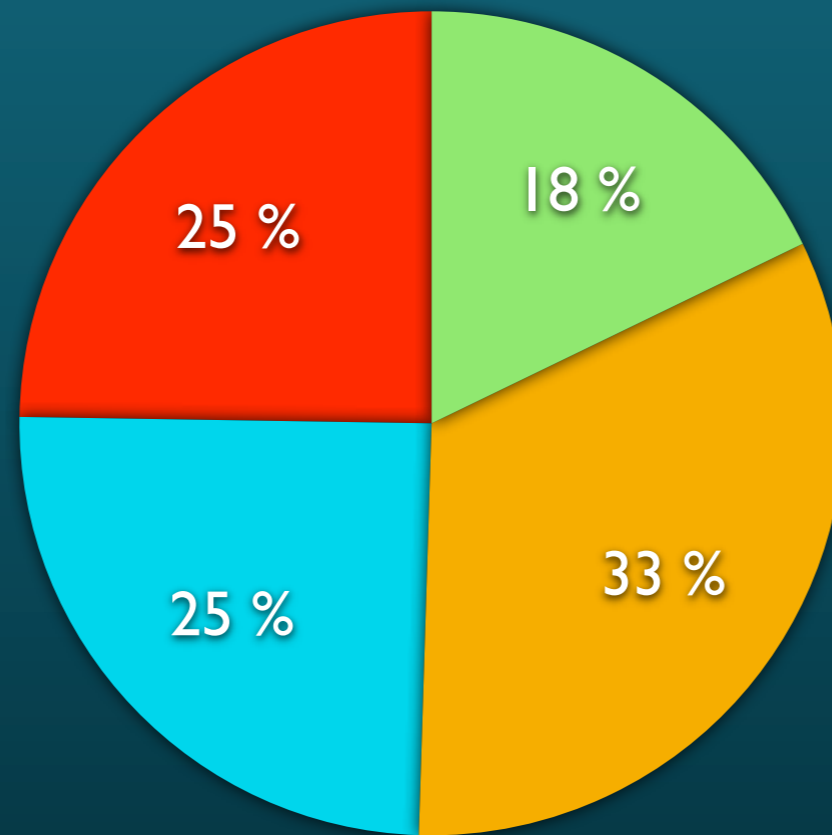
*what users need,
want and expect
from the website.*

design

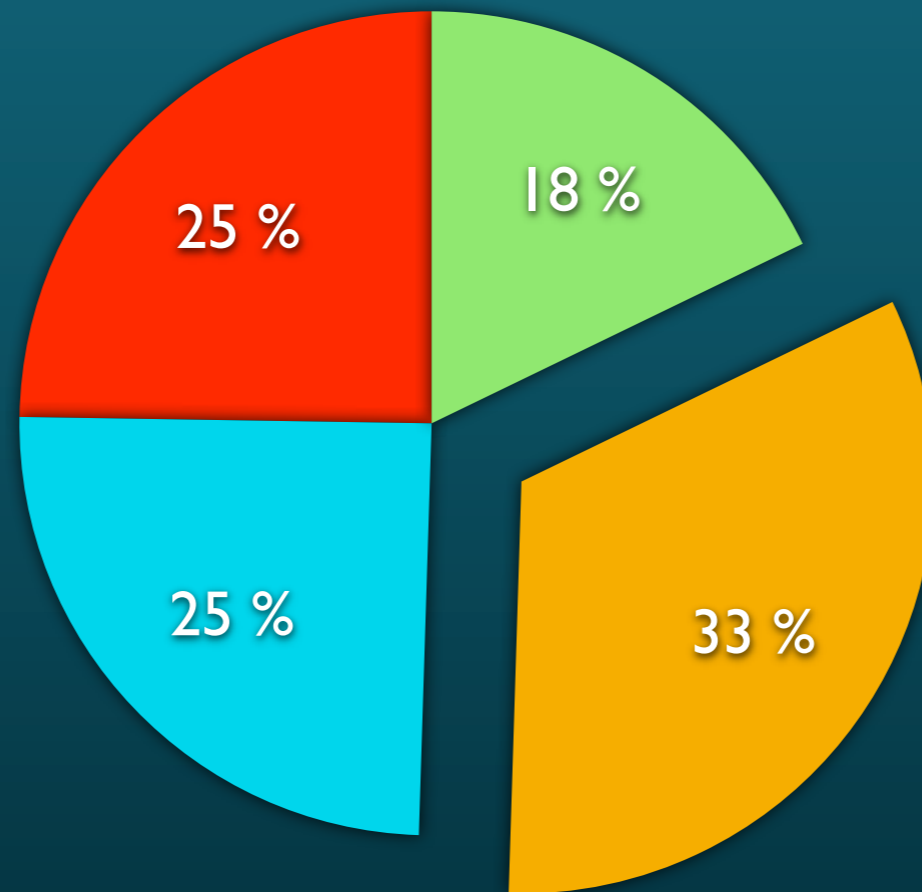
*the website in order
to meet users'
needs.*

As many as **82%** of IT projects are considered **unsuccessful**

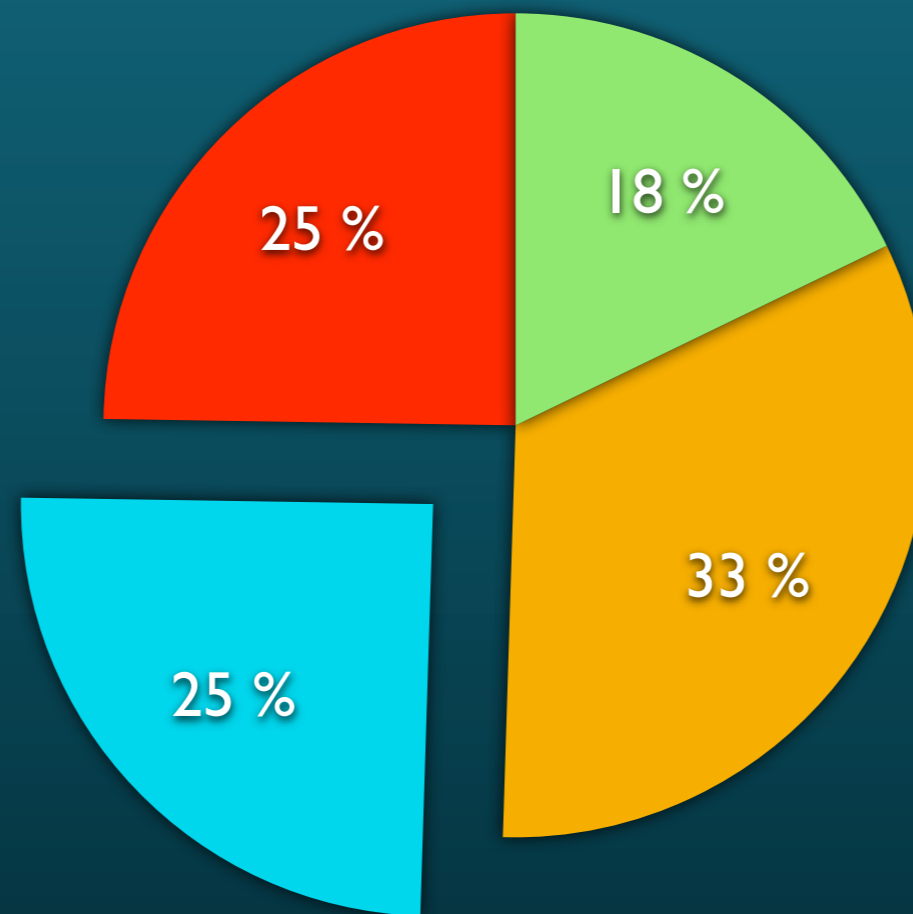




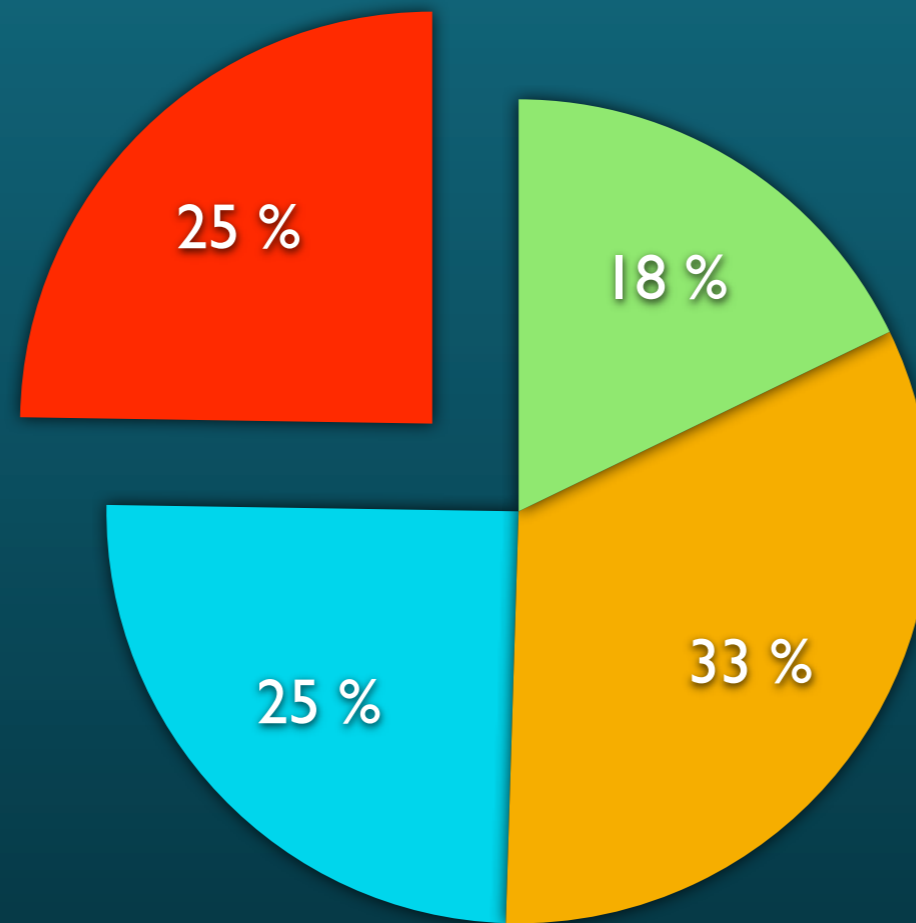
33% are cancelled before completion




25% delivered on time/budget by results are not what's expected



*25% delivered what was expected
but broke the budget*




A weathered, light-colored gravestone with a semi-circular top is set in a cemetery. The stone is surrounded by green weeds and fallen yellow and orange leaves. The text 'LACK OF USER INPUT AND INVOLVEMENT' is overlaid on the stone in a black, serif font. The background shows other graves and more foliage, suggesting an autumn setting.

LACK OF USER
INPUT AND
INVOLVEMENT



INCOMPLETE
REQUIREMENTS

A weathered, rectangular stone slab is the central focus, set in a field of tall green grass and small purple flowers. The stone has a rough, textured surface and features faint, circular engravings at the top. The text "UNREALISTIC EXPECTATIONS" is engraved in a bold, serif font across the middle of the slab. The background is a lush green field with some purple flowers in the foreground. A small orange butterfly is visible in the upper left corner.

UNREALISTIC
EXPECTATIONS

Introducing Effect Mapping

*Every website is built for a **reason** and
to meet a goal.*

*Goals are achieved when the site is being
used by its end users.*

Effect map for an intranet

Easy access the tools and information you need in your daily work

70% of staff should log in to the intranet at least once every day

Employees report being more effective as a result of using the intranet

Employees prefer to use intranet than paper-based manuals or email

Employees

Want to collaborate with others

- 50% of users post in a discussion group at least twice a week
- Be able to create forums or discussion groups
- Be able to share files
- Be able to chat realtime
- Receive updates on what colleagues are doing right now
- Be able to post comments on content

Need to find information

- 80% of searches result in relevant matching search results
- Search text, keywords, tags or facets
- Browse content by category or tag
- Be able to favorite/bookmark content

Need to be sure information is accurate and up to date

- All content has an editor assigned
- Be able to see when something was last updated and by whom
- Be able to easily contact the content author

Administrators

Want to replace paper forms with online forms

- 50% of forms should be on the intranet
- Be able to create forms for common applications and requests
- Make it possible for users to digitally sign forms

Need to avoid a lot of emails and phone calls just to forward documents and applications

- Survey to users that asks about reduced use of email
- Be able to create administrative workflows
- Being able to notify others about pending tickets/forms/issues

Want to be able to answer administrative queries on the intranet

- 90% of administrative questions are made through the intranet
- Receive messages sent from a contact form

Editors

Need to ensure that content is up to date

- No more than 5% of pages have been reported to contain out of date content
- Be able to set publication and unpublication or expiration dates
- Be alerted when content "expires"
- Be alerted when dead links are detected (happens automatically)
- Be able to list the pages he/she edits by age, oldest first

Want feedback on the quality of content

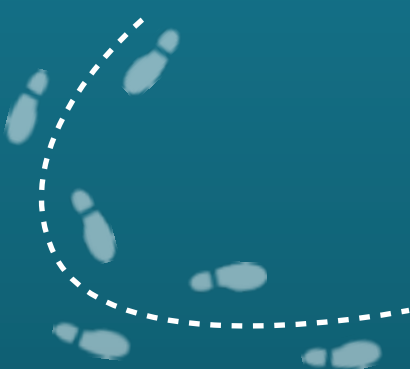
- 20% of users have rated content
- Be able to see how users rate content (1-10)
- Be able to receive comments from users on the quality of content

Need to reach users effectively

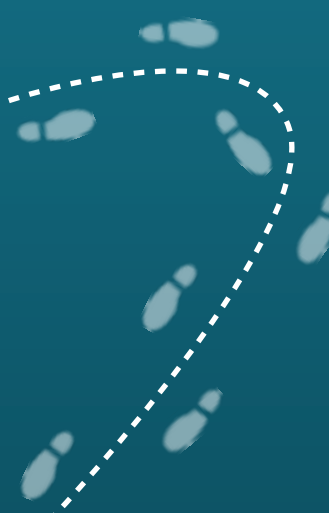
- Directly targeted content is seen by 80% of targeted users
- Be able to direct content to specific groups through forums and categories
- Be able to post news that everyone sees
- Be able to post high priority content that is highly visible

“We need a better website!”

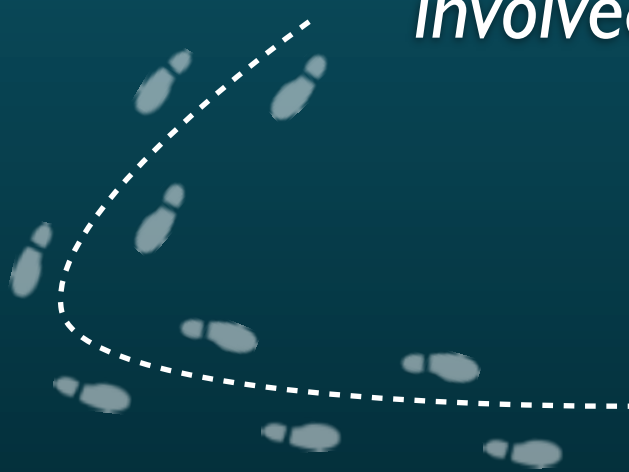
The walk of 'why'



“It’s really hard to find out who we are and there’s no way to post comments and feel involved!”



“A big share of our customers want to feel involved.”



“We need to reach those customers in order to channel more sales through our site.”

What you need to do

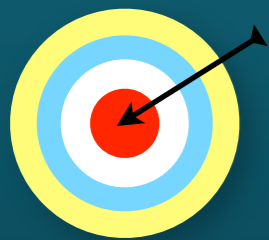
“...reach those customers in order to channel more sales through our site.”

Let's write that as an effect



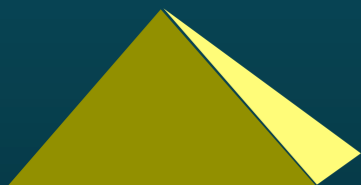
Concise

Not more than a few sentences



Measurable

You need to be able to evaluate whether the website achieves the effect using metrics and KPI's



Long-term

The effect should reflect change over long time and be strategic, not tactical

“Offer a low threshold to interaction and convert interaction by users into sales.”

What to measure

How to measure

When to evaluate

What percentage of visitors comment, share and like content on the site.

Review search logs and use tracking.

Every six months

What percentage of users who interact end up buying something.

Track users and use funnels to track conversions.

Every six months

The percentage of visitors who interact more than once.

Track interaction using Google Analytics.

Every six months

Effect

Easy access the tools and information you need in your daily work

the intranet

ore effective
anet

ntranet than
email

Administrators

Want

Need

Want

Need to ensu

Metrics

🚩 70% of staff should log in to the intranet at least once every day

🚩 Employees report being more effective as a result of using the intranet

🚩 Employees prefer to use intranet than paper-based manuals or email

Easy access to
information you
daily w

*“Offer a low threshold to interaction and convert interaction by **users** into sales.”*

Who are they?

USABILITY ENGINEERING

INTERVIEWS

OBSERVATION

PERSONAS

FOCUS GROUPS

BRAINSTORMING

TASK ANALYSIS

Questions answered:

Who are the users?

What goals do they need to achieve using the site?

What tasks do they need to carry out?

What are their needs and requirements?

Users

Easy access the tools and information you need in your daily work

Employees

Need to find information

Need to be sure information is accurate and up to date

- 80% of searches result in relevant search results
- Be able to post comments
- Search text, keywords, tags or face
- Browse content by category or tag
- Be able to favorite/bookmark content
- All content
- Be able to s
- updated and
- Be able to e

Administrators

Want to replace paper forms with online forms

Need to avoid a lot of emails and phone calls just to forward

Want to be able to answer administrative queries on the intranet

- 50% of f
- Be able t
- Make it p

Editors

Need to ensure that content is up to date

Want feedback on the quality of content

- No more than 5% of pa
- to contain out of date c
- Be able to set publicati
- or expiration dates
- Be alerted when conten
- Be alerted when dead l
- (happens automatically)
- Be able to list the page
- oldest first
- 20% of users have rated
- Be able to see how user
- Be able to receive comm
- quality of content

Directly targeted content is seen targeted users

0% of staff should log in to the intranet at least once every day

Employees report being more effective as a result of using the intranet

Employees prefer to use intranet than paper-based manuals or email

*“Offer a low threshold to interaction and convert interaction by **users** into sales.”*

How do they conceptualize the information they need?

INFORMATION ARCHITECTURE

CARD SORTING

TREE TESTING

INTERVIEWS

SITE MAPS

CONTENT
MATRICES

TEMPLATES

Questions answered:

What content is imported, created and used?

How is it structured, tagged and classified?

How is it internally related?

How are content and indices labeled?

*“Offer a low threshold to interaction and convert interaction by **users** into sales.”*

What are their goals and behavior?

**Experience
Design**

Interaction
Design

Graphic
Design

Wireframes

Design Guide

Mockups

Storyboards

Journey Maps

Scenarios

Questions answered:

How does the user interact with the site?

What are the workflows and modes of interaction?

What is the look and feel like?

Measuring users' success in achieving their goals

Want to respond to content about things that interest them.



Track the number of users who comment on content.

Want to see what their friends like and do.



Track the extent to which a click on a post on a social site leads to interaction.

Want to stay up to date and read and watch relevant and interesting content.



Survey offered to randomly selected repeat visitors.

User Goals

Administrators

Want to replace paper forms with online forms

50% of forms should be on the intranet

Be able to create forms for common applications

Make it possible for users to digitally sign forms

Need to avoid a lot of emails and phone calls just to forward documents and applications

50% of forms should be on the intranet

Be able to create forms for common applications

Make it possible for users to digitally sign forms

Want to be able to answer administrative queries on the intranet

90% of administrative queries should be answered on the intranet

Receive messages sent from users

Need to ensure that content is up to date

No more than 5% of pages have been reported to contain out of date content

Be able to set publication and unpublication or expiration dates

Be alerted when content "expires"

Be alerted when dead links are detected

Actions



es

Need to find information

- 🚩 80% of searches result in relevant matching search results
- ⚡ Search text, keywords, tags or images
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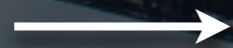
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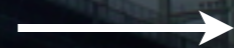
- 🚩 20% of users have rated content
- ⚡ Be able to see how users rate content (1-10)
- ⚡ Be able to receive comments from users on the quality of content

*UX is key to making sure websites achieve intended business goals by **bridging the gap between business requirements and implementation by capturing the needs of users.***

Business value



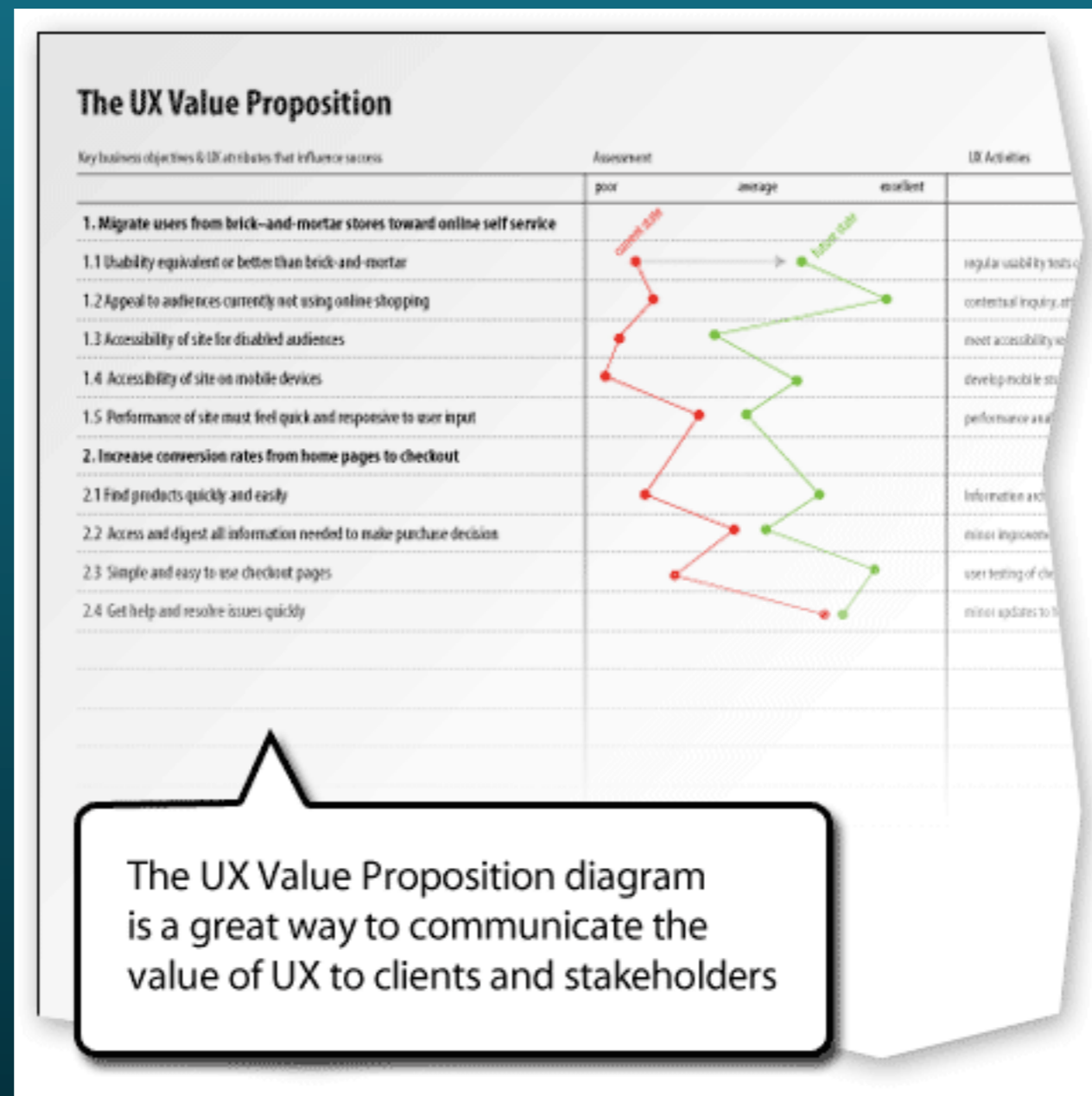
**User
research
and design**



**Requirements
and
specification**

The UX value proposition

A simple way to visualize estimated and expected improvements from UX work



Adapted from "Communicating the UX Value Proposition" by Dilworth and Miller.

Step #1

Identify key business objectives

Example objectives for a simplified e-commerce project

- 1. Migrate users from brick-and-mortar stores toward online self-service*
- 2. Increase conversion rates from home page to checkout*
- 3. Increase awareness of new products and special promotions*
- 4. Increase overall customer satisfaction with online purchases*
- 5. Decrease number of customer support calls*

Step #1

Identify key business objectives

The UX Value Proposition

Key business objectives & UX attributes that influence success	Assessment
	poor
1. Migrate users from brick-and-mortar stores toward online self service	
2. Increase conversion rates from home pages to checkout	
3. Increase awareness of new products and special promotions	
4. Increase overall customer satisfaction with online purchases	
5. Decrease number of customer support calls	

STEP 1

Document the key business objectives and validate these with your client and stakeholders

Step #2

Identify the UX attributes that will influence the success

- ✓ *Usability*
- ✓ *Appeal*
- ✓ *Accessibility*
- ✓ *Performance*
- ✓ *User Assistance & Help*

1. Migrate users from brick-and-mortar stores toward online self-service

1.1 *Usability* equivalent or better than brick-and-mortar

1.2 *Appeal* to audiences currently not using online shopping

1.3 *Accessibility* of site for disabled audiences

1.4 *Accessibility* of site on mobile devices

1.5 *Performance* of site must feel quick and responsive to user input

Step #2

Identify the UX attributes that will influence the success

The UX Value Proposition	
Key business objectives & UX attributes that influence success	Assessment
	poor
1. Migrate users from brick-and-mortar stores toward online self service	
1.1 Usability equivalent or better than brick-and-mortar	
1.2 Appeal to audiences currently not using online shopping	
1.3 Accessibility of site for disabled audiences	
1.4 Accessibility of site on mobile devices	
1.5 Performance of site must be fast	
2. Increase conversion rate	
2.1 Find products quickly and easily	
2.2 Access and digest all information	
2.3 Simple and easy to use checkout process	
2.4 Get help and resolve issues quickly	

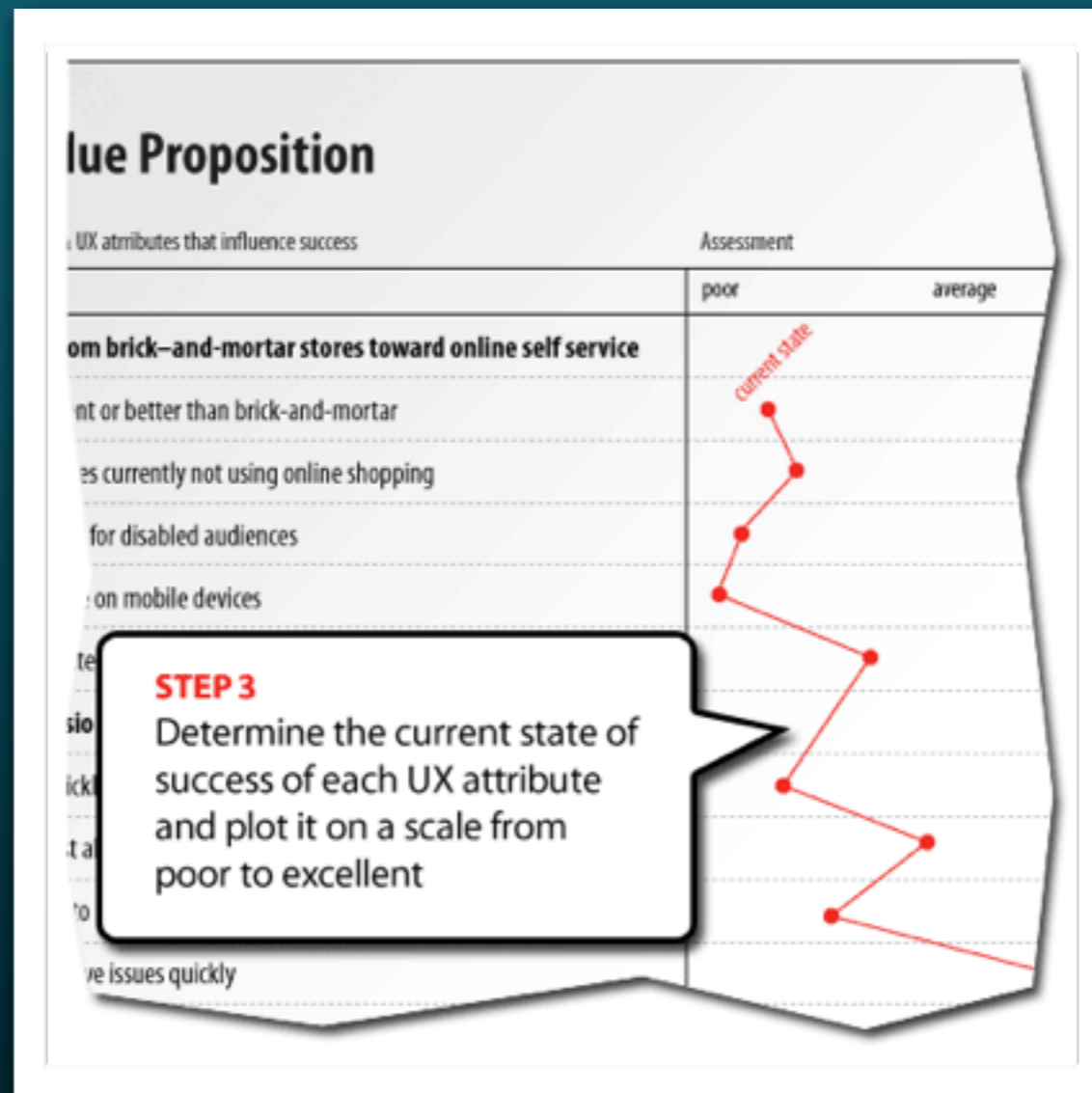
STEP 2

Document the UX attributes that are critical to success in context of the key business objectives that they support

Step #3

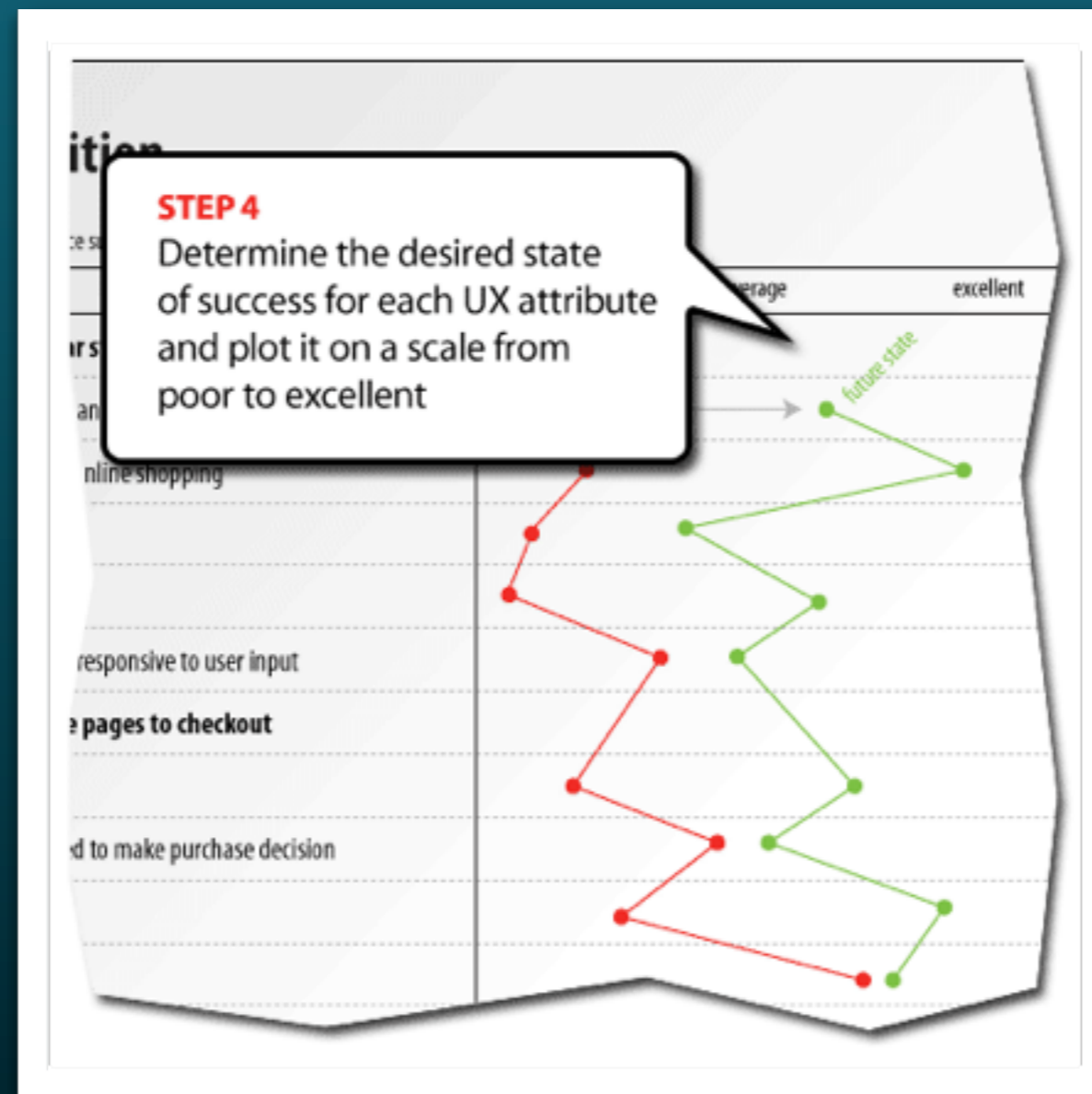
Identify the current success of these UX attributes

Poor ← → Excellent



Step #4

Identify the *desired state* of these *UX attributes*

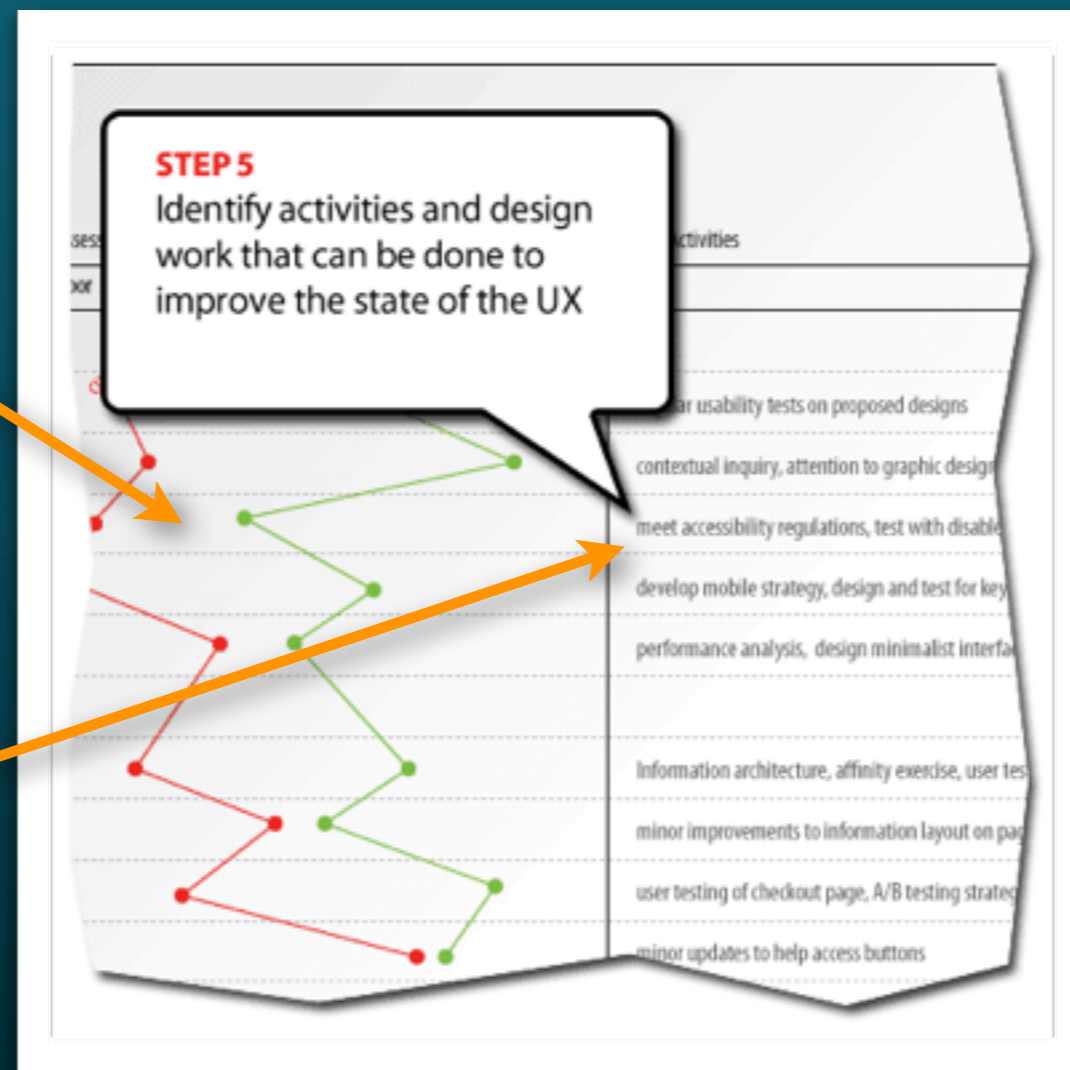


Step #5

Identify the activities and design work that can be done to improve the state of the UX

Gain/Potential

Cost/Investment



Communicating the UX Value Proposition

by John Dilworth, Matt Miller

<http://uxmag.com/articles/communicating-the-ux-value-proposition>

The \$3,000,000,000 button

based on an article by Jared Spool

Meanwhile in IT...

Shopping Cart

Item	Quantity	Total	Update
Dutch Hotch Potch	<input type="text" value="1"/>	5 €	<input type="button" value="Update"/>
Shipping		4 €	
Grand Total		9 €	

Email Address

Password

[Forgot password?](#)

Susie, annoyed customer

Meanwhile in IT...

- + Repeat customers purchase faster
- + No biggie for new users.

Everybody wins! Gosh I'm smart!



© xkcd.com

Quantity	Total	Update
----------	-------	--------

<input type="text" value="1"/>	5 €	<input type="button" value="Update"/>
--------------------------------	-----	---------------------------------------

	4 €	
--	-----	--

	9 €	
--	------------	--

Email Address

Password

[Forgot password?](#)

Susie, annoyed customer

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Quantity	Total	Update
----------	-------	--------

<input type="text" value="1"/>	5 €	<input type="button" value="Update"/>
--------------------------------	-----	---------------------------------------

	4 €	
--	-----	--

	9 €	
--	------------	--

Email Address

Password

[Forgot password?](#)

Susie, annoyed customer

God how annoying! I'm not here to enter into a relationship. I just want to buy something!



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Wait, I've ordered here before.
What was my password? When was
it? Can I get it by email or has my
email address changed since?



© xkcd.com

Wait, I've ordered here before.
What was my password? When was
it? Can I get it by email or has my
email address changed since?



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Email	Password	Date
hplfan1@aol.com	hp!!!!	2004-01-11
hpisthebest@hotmail.com	hp yeah!	2007-05-23
hprocks@gmail.com	Hp hp!	2009-11-08
hpftw@example.com	hp = awesome	2012-02-18

Wait, I've ordered here before.
What was my password? When was
it? Can I get it by email or has my
email address changed since?



© xkcd.com

Email	Password	Date
hplfan1@aol.com	hp!!!!	2004-01-11
hpisthebest@hotmail.com	hp yeah!	2007-05-23
hprocks@gmail.com	Hp hp!	2009-11-08
hpftw@example.com	hp = awesome	2012-02-18

10 minutes and 5 attempts later...

Wait, I've ordered here before.
What was my password? When was
it? Can I get it by email or has my
email address changed since?



© xkcd.com

Email	Password	Date
hplfan1@aol.com	hp!!!!	2004-01-11
hpisthebest@hotmail.com	hp yeah!	2007-05-23
hprocks@gmail.com	Hp hp!	2009-11-08
hpftw@example.com	hp = awesome	2012-02-18

10 minutes and 5 attempts later...

Ah screw this! I got better
things to do!



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Ok, ok! Point taken. What about removing the Register button?



© xkcd.com

Ok, ok! Point taken. What about removing the Register button?



Shopping Cart

Empire
Patch

Quantity	Total	Update
<input type="text" value="1"/>	5 €	<input type="button" value="Update"/>

Shipping

4 €

Grand Total

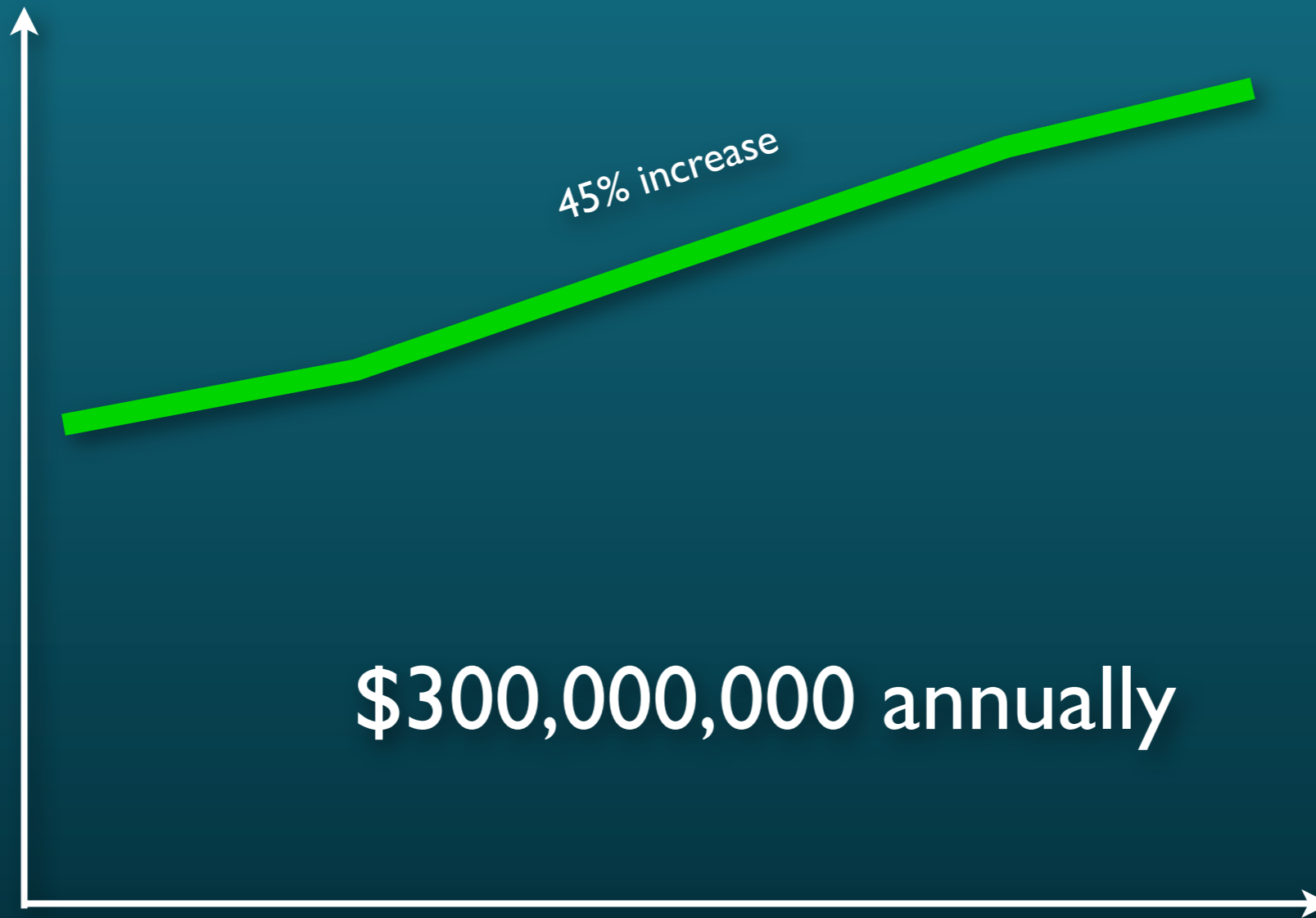
9 €

Email Address

Password

[Forgot password?](#)

You do not need to create an account to make purchases on our site. Simply click Continue to proceed to checkout. To make your future purchases even faster, you can create an account during checkout.



http://www.uie.com/articles/three_hund_million_button

Summary

- ✓ UX provides the tools we need to understand actual users and design for them.
- ✓ Using effect mapping you can visualize the relations between users and business goals to see whom you need to design for in order to achieve those goals.
- ✓ The value proposition diagram gives a good overview of what gains are to be made from UX efforts.
- ✓ There are 300,000,000+ reasons why UX helps customers increase revenue.

Thank you for listening!

Please provide feedback on this session

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email jakob@nodeone.se

twitter <http://www.twitter.com/realsolipsist>

drupal.org account <http://drupal.org/user/37564>